



**CREDIT**

**Student Success and Support Program**

**2014-15**

**Budget Plan**

**Foothill-DeAnza CCD**

**De Anza College**

Report Due Postmarked By

**Friday**  
**October 17, 2014**

**Email report to:**

[cccssp@cccco.edu](mailto:cccssp@cccco.edu)

and

**Mail report with original signatures to:**

Patty Falero, Student Services and Special Programs Division

California Community Colleges Chancellor's Office

1102 Q Street, Suite 4554

Sacramento, CA 95811-6549

**Welcome to the Excel**  
**2014-15 Student Success and Support Program Budget Plan**  
**for fiscal reporting period**  
**July 1, 2014 - June 30, 2015**

<b>District:</b>	Foothill-DeAnza CCD
<b>College:</b>	De Anza College
	Credit

Multi-college districts that use any portion of the SSSP allocation to provide support for district expenses will be required to complete and return the **Certification of Planned District Office Expenses form**. The form can be found on the Chancellor's Office website at: <http://extranet.cccco.edu/Divisions/StudentServices.aspx>.

Submit the Budget Plan with original signatures, via **email** (PDF format) *and mail*, postmarked no later than **Friday, October 17, 2014**.

**Email to:** [cccmatrix@cccco.edu](mailto:cccmatrix@cccco.edu)  
and

**Mail to:**  
Patty Falero, Student Services and Special Programs Division  
California Community Colleges Chancellor's Office  
1102 Q Street, Suite 4554  
Sacramento, CA 95811-6539

For assistance in completing this report, you may contact:  
Debra Sheldon - [dsheldon@cccco.edu](mailto:dsheldon@cccco.edu) - (916) 322-2818




**This workbook contains 6 protected spreadsheets in the following order:**

- |              |                                   |           |
|--------------|-----------------------------------|-----------|
| 1 Cover Page | 3 Part I Funding                  | 6 Summary |
| 2 Do First   | 4 Part II Planned Expenditures    |           |
|              | 5 Part III Planned District Match |           |

**Basic instructions:**

You may enter data in spreadsheets 2-6. Use the tab key to move around in each spreadsheet. At the bottom of some of the spreadsheets (or the back of the page if printed) are Specific Entry for certain cells or Other Instructions. You will be able to enter whole numbers only (no cents).

If you need additional rows to complete your data entry in Part II or Part III, please contact Debra Sheldon as listed above. The Chancellor's Office will be able to unlock the spreadsheet, add additional rows and send you the revised spreadsheet.

- |  |   |
|--|---|
|  | Yellow highlighted cells allow you to enter a value, either by selecting from a drop down list or typing in the cell. |
|  | Blue colored cells indicate a pre-populated cell and cannot be modified.  |
|  | Gray colored cells indicate a formula and cannot be modified.   |

**To print entire workbook: Go to File, Print, Entire Workbook. Select double-sided.**

<b>2014-15</b>
Foothill-DeAnza CCD
De Anza College
<b>CREDIT</b>

**Part I: Funding**

**Total 2014-15 Student Success and Support Program Allocation**

*Enter whole numbers only*

\$ 2,810,285

Did your college move Credit SSSP funds to Non-Credit? If yes, how much?

\$ -

**Total SSSP Funds Available for Planned Expenditures**

\$ 2,810,285

**Total 2014-15 Planned Expenditures in the Student Success and Support Program:**

	Amount
Student Success and Support Program Allocation (Part II: Planned Expenditures)	\$ 2,810,285
District Match (Part III: Planned District Match)	\$ 6,230,186
2:1 Calculated required match for <b>credit</b> :	\$ 5,620,570

**Total Planned Expenditures in the SSSP**

\$ 9,040,471

**Balance 2014-15 Student Success and Support Program Allocation:**

\$ -

## 2014-15 Student Success and Support Program Budget Plan

### "Part I: Funding"

#### Specific Entry Instructions

**Planned expenditures in the Student Success and Support Program:** This Budget Plan must be completed at the college level. If there is more than one college in your district, you will need to work with your district office to identify your college's funding level.

**cell:**

- F10 Enter your college's 2014-15 Student Success and Support Program Allocation
- F12 Colleges may move funds from their credit SSSP allocation to their non-credit SSSP allocation. If you did, enter the amount moved.
- F13 This cell will populate with the funds available for expenditure in the Credit SSSP.
- F18 This cell will populate once the Part II Planned Expenditures section has been completed.
- F19 This cell will populate once the Part III Planned District Match section has been completed.
- E20 This cell will display your calculated required district match for your *credit* program.
- F22 This cell is the sum of: "Student Success and Support Program Allocation (Part II: Planned Expenditures)" and "District Match (Part III: Planned District Match )."
- F26 This cell is the sum of: "Total 2014-15 Student Success and Support Program Allocation" minus "Student Success and Support Program Allocation (Part II: Planned Expenditures)".
- 0 If all of the 2014-15 Student Success and Support Program Allocation funds have been accounted for on this plan, then the balance should be zero.
- +
- If the balance is positive, then the planned expenditures do not fully expend the allocation. The college needs to review the planned expenditures and make necessary adjustments. If balance remains positive, then the funds must be returned to the Chancellor's Office.
- 
- If the balance is negative, then then planned expenditures exceed the allocation available and the college needs to review the planned expenditures and make necessary adjustments. Budget Plan cannot be submitted if balance is negative.

<b>2014-15</b>
Foothill-DeAnza CCD
De Anza College
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**Part II: Planned Expenditures (Student Success and Support Program Allocation)**

**Student Success and Support Program Allocation** - Report planned expenditures of the SSSP allocation by object code as defined by the California Community Colleges Budget and Accounting Manual. Although they appear in the CCC Budget and Accounting Manual, not all expenditures listed are appropriate for SSSP purposes. Allowable and disallowed expenditures with Credit and Noncredit SSSP Allocations are listed below.

	Classification		Orientation	Assessment	Counseling/ Advising/Other Ed Planning	Follow-up	Coordination *	Total
<b>1000</b>	<b>Academic Salaries: Position Title(s)</b>	<b># of FTE Positions</b>						
	Counselors Full-time	<b>5.50</b>	\$ 68,509	\$ -	\$ 421,868	\$ 68,509	\$ -	558,886
	Counselors Part-time	<b>15.00</b>	\$ 168,621	\$ -	\$ 505,863	\$ 168,621	\$ -	843,105
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>		\$ 237,130	\$ -	\$ 927,731	\$ 237,130	\$ -	<b>\$ 1,401,991</b>
<b>2000</b>	<b>Classified and Other Nonacademic Salaries: Position Title(s)</b>	<b># of FTE Positions</b>						
	Academic Advisors	<b>7.00</b>	\$ 96,822	\$ -	\$ 302,244	\$ 85,045	\$ -	484,111
	Admin Support (Counseling & Outreach)	<b>2.00</b>	\$ 27,244	\$ -	\$ 27,244	\$ -	\$ -	54,488
	Technical Support	<b>0.50</b>	\$ 7,053	\$ 7,053	\$ 7,053	\$ 7,053	\$ -	28,212
	Student Ambassadors (10 students)	<b>2.50</b>	\$ 34,200	\$ -	\$ 34,200	\$ -	\$ -	68,400
	Reception Desk (2 Classified Hourly)	<b>1.00</b>	\$ -	\$ -	\$ 40,000	\$ -	\$ -	40,000
	Program Coordinator II (Orientation/Welcome)	<b>1.00</b>	\$ 57,929	\$ -	\$ -	\$ -	\$ -	57,929
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>		\$ 223,248	\$ 7,053	\$ 410,741	\$ 92,098	\$ -	<b>\$ 733,140</b>

Classification		Orientation	Assessment	Counseling/ Advising/Other Ed Planning	Follow-up	Coordination *	Total
<b>3000</b>	<b>Employee Benefits</b>						
	Counselors Full-time	\$ 17,045	\$ -	\$ 104,961	\$ 17,045	\$ -	139,051
	Counselors Part-time	\$ 20,656	\$ -	\$ 61,968	\$ 20,656	\$ -	103,280
	Academic Advisors	\$ 37,382	\$ -	\$ 116,693	\$ 32,835	\$ -	186,910
	Admin Support (Counseling & Outreach)	\$ 10,516	\$ -	\$ 10,516	\$ -	\$ -	21,032
	Technical Support	\$ 2,722	\$ 2,722	\$ 2,722	\$ 2,722	\$ -	10,888
	Student Ambassadors (10 students)	\$ 448	\$ -	\$ 448	\$ -	\$ -	896
	Reception Desk (2 Classified Hourly)	\$ -	\$ -	\$ 3,648	\$ -	\$ -	3,648
	Program Coordinator II (Orientation/Welcome)	\$ 22,361	\$ -	\$ -	\$ -	\$ -	22,361
		\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ 111,130	\$ 2,722	\$ 300,956	\$ 73,258	\$ -	\$ 488,066
<b>4000</b>	<b>Supplies &amp; Materials</b>						
	Assessment tools, licences	\$ -	\$ 40,000	\$ -	\$ -	\$ -	40,000
	Operational Supplies and Materials	\$ 15,000	\$ 5,000	\$ 15,000	\$ 16,088	\$ -	51,088
		\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ 15,000	\$ 45,000	\$ 15,000	\$ 16,088	\$ -	\$ 91,088
<b>5000</b>	<b>Other Operating Expenses and Services</b>						
	Conference and Travel	\$ -	\$ -	\$ 7,000	\$ -	\$ -	7,000
		\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$ 7,000
<b>6000</b>	<b>Capital Outlay</b>						
	Equipment (Laptops for Orientation, Hot Spot, Batteries)	\$ 20,000	\$ -	\$ 30,000	\$ -	\$ -	50,000
	Software (Star Fish, SARS, Degree Works, Other)	\$ -	\$ -	\$ -	\$ 39,000	\$ -	39,000
	<b>Subtotal</b>	\$ 20,000	\$ -	\$ 30,000	\$ 39,000	\$ -	\$ 89,000
<b>7000</b>	<b>Other Outgo</b>						
		\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grand Total</b>		\$ 606,508	\$ 54,775	\$ 1,691,428	\$ 457,574	\$ -	
<b>Total Planned Expenditures cannot exceed the 2014-15 SSSP Allocation</b>							\$ 2,810,285

## Student Success and Support Program 2014-15 Budget Plan

### "Part II: Planned Expenditures"

#### Other Instructions

**\* Coordination** - This includes time spent by the SSSP Coordinator who has direct responsibility for coordinating the college's SSSP services, developing and monitoring the program plan and budget, reviewing MIS data submissions to ensure accuracy and completing required program reports and some staff who work directly in the program providing these coordination activities. The portion of the SSSP Coordinator and staff salaries and benefits that are dedicated to providing core should be reported under the appropriate core services.

**Number of FTE Positions** - Report the number of FTE positions by object code as defined by the California Community Colleges Budget and Accounting Manual.

#### Expenditures Allowed and Disallowed with Credit and Noncredit SSSP Allocation

(a) Colleges may only expend their SSSP allocation funds to support and meet the costs of the core services described in Title 5, sections 51020-25 and in accordance with the objectives and activities identified in the college's approved Student Success and Support Program Plan per Title 5, section 55510.

(b) The noncredit program requires a minimum of ninety percent (90%) of the noncredit allocation be expended on direct services to students.

(c) Requests for permission to spend SSSP funds for equipment, materials or services not listed in the college's approved SSSP plan should be approved by the CSSO and appropriate SSSP Coordinator prior to transmittal to the Chancellor's Office for approval.

*Expenditures not allowed (See handbook for more detail)*

Student Success and Support Program allocation funds shall not be expended for:

1. Construction
2. Gifts
3. Stipends for Students
4. Office Furniture
5. Administrative Salaries and Benefits (positions that do not support the core services described in the college's approved SSSP plan)
6. Political or Professional Dues, Memberships, or Contributions
7. Rental of Off-Campus Space
8. Legal and Audit Exceptions
9. Indirect costs
10. Staff related to the Student Success and support Program
11. Unrelated Travel Costs
12. Vehicles
14. Courses
15. Admissions and Records
16. Institutional Research

#### Beverages and Food

According to a 1989 legal opinion, categorical funds may be used to provide food or beverages (non-alcoholic) for students or staff provided there is no local Board of Trustees policy prohibiting these costs. Food and beverage costs must be for activities or functions consistent with the objectives of the categorical program. Funds cannot be used to pay for general campus activities such as open houses or other events not directly related to SSSP.

<b>2014-15</b>
Foothill-DeAnza CCD
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### Part III: Planned District Match

District Match - Report planned expenditures of district funds by object code as defined by the California Community Colleges Budget and Accounting Manual.

	Classification		Orientation	Assessment	Counseling/ Advising/ Other Ed Planning	Follow-up	Coordination *	Research	Technology	Transitional Services (See #8 below)	Total
<b>1000</b>	<b>Academic Salaries: Position Title(s)</b>	<b># of FTE Positions</b>									
	Articulation Officer/Transfer Services Coord.	<b>1.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 112,795	112,795
	Counselor Full-time	<b>15.75</b>	\$ 4,136	\$ -	\$ 1,448,237	\$ 4,136	\$ -	\$ -	\$ -	\$ -	1,456,509
	Counselor Full-time (Teaching)	<b>3.50</b>	\$ 65,468	\$ -	\$ 196,403	\$ 65,468	\$ -	\$ -	\$ -	\$ -	327,339
	Dean of Admissions & Records	<b>1.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,650	63,650
	Dean of Counseling	<b>1.00</b>	\$ -	\$ -	\$ 143,217	\$ -	\$ -	\$ -	\$ -	\$ -	143,217
	Counselor Part-time (Teaching)	<b>4.50</b>	\$ 123,936	\$ -	\$ 123,936	\$ -	\$ -	\$ -	\$ -	\$ -	247,872
	SSSP Coordinator (VP Student Services)	<b>0.35</b>	\$ -	\$ -	\$ -	\$ -	\$ 58,154	\$ -	\$ -	\$ -	58,154
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>		\$ 193,540	\$ -	\$ 1,911,793	\$ 69,604	\$ 58,154	\$ -	\$ -	\$ 176,445	<b>\$ 2,409,536</b>
<b>2000</b>	<b>Classified and Other Nonacademic Salaries: Position Title(s)</b>	<b># of FTE Positions</b>									
	Admissions & Records Staff	<b>12.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 831,218	831,218
	Cashiering Services Staff	<b>3.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,704	218,704
	Articulation Admin. Asst. & Specialist	<b>2.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,021	144,021
	Administrative Asst. (Counseling)	<b>2.00</b>	\$ -	\$ -	\$ 159,078	\$ -	\$ -	\$ -	\$ -	\$ -	159,078
	Institutional Research	<b>2.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,728	\$ -	\$ -	119,728
	Marketing & Communications	<b>1.00</b>	\$ 109,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	109,334
	Director of Outreach	<b>1.00</b>	\$ 113,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	113,152
	School Relations Specialist (Outreach)	<b>1.00</b>	\$ 66,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	66,598
	Testing & Assessment Supervisor, Specialist, Techs.)	<b>5.00</b>	\$ -	\$ 327,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	327,708
	Administrative Asst. (Transfer)	<b>1.00</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,764	62,764
	Student Workers (Outreach)	<b>2.00</b>	\$ 21,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,600
	Student Workers (Math Performance Success)	<b>1.00</b>	\$ -	\$ -	\$ -	\$ 49,250	\$ -	\$ -	\$ -	\$ -	49,250
	Student Workers (Student Success & Retention)	<b>1.00</b>	\$ -	\$ -	\$ -	\$ 25,920	\$ -	\$ -	\$ -	\$ -	25,920
	<b>Subtotal</b>		\$ 310,684	\$ 327,708	\$ 159,078	\$ 75,170	\$ -	\$ 119,728	\$ -	\$ 1,256,707	<b>\$ 2,249,075</b>



[illegible]

	Cashiering Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,457	27,457
	Marketing & Communications	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
	Institutional Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,256	\$ -	\$ -	11,256
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ 37,788	\$ 525	\$ 14,300	\$ -	\$ -	\$ 11,256	\$ -	\$ 40,968	\$ 104,837
<b>6000</b>	<b>Capital Outlay</b>									
	Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	20,000
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>7000</b>	<b>Other Outgo</b>									
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Grand Total</b>		\$ 699,091	\$ 450,581	\$ 2,611,411	\$ 163,236	\$ 70,512	\$ 184,382	\$ 20,000	\$ 2,030,973	
<b>Total Planned Expenditures must be at least equal to or exceed the Required District Match</b>										\$ 6,230,186

## Student Success and Support Program 2014-15 Budget Plan

### "Part III: Planned District Match"

#### Other Instructions

**\* Coordination** - This includes time spent by the SSSP Coordinator who has direct responsibility for coordinating the college's SSSP services, developing and monitoring the program plan and budget, reviewing MIS data submissions to ensure accuracy and completing required program reports and some staff who work directly in the program providing these coordination activities. The portion of the SSSP Coordinator and staff salaries and benefits that are dedicated to providing core should be reported under the appropriate core services.

**Number of FTE Positions** - Report the number of FTE positions by object code as defined by the California Community Colleges Budget and Accounting Manual.

#### Expenditures Allowed and Disallowed for Credit and Noncredit District Match

District Match must directly benefit the SSSP. Institutions can count expenditures from non-program fund sources for core services and related direct program costs, such as:

1. Orientation
2. Assessment for placement
3. Student Education Planning
4. Counseling and Advising
5. Follow-up Services
6. Institutional research directly related to the provision or evaluation of SSSP services
7. SSSP Technology
8. Transitional Services (now permanent) - A&R, Transfer and Articulation Services, Career Services, Institutional Research, and Institutionally-funded tutoring and supplemental instruction costs for at-risk students, as covered in the handbook.

Other than the services listed above, district funds cannot be used as a match to fund expenses not allowed by SSSP funds, such as:

- (a) Staff, certificated or administrative positions, that do not support the core services described in the college's approved SSSP plan.
- (b) Indirect costs (i.e., heat, lights, power or janitorial services).
- (c) Political or Professional Dues, Memberships or Contributions
- (d) Construction, or Vehicles
- (e) Travel unrelated to SSSP activities or functions

#### Beverages and Food

According to a 1989 legal opinion, categorical funds may be used to provide food or beverages (non-alcoholic) for students or staff provided there is no local Board of Trustees policy prohibiting these costs. Food and beverage costs must be for activities or functions consistent with the objectives of the categorical program. Funds cannot be used to pay for general campus activities such as open houses or other events not directly related to SSSP.

<b>2014-15</b>
Foothill-DeAnza CCD
De Anza College
<b>CREDIT</b>

## Summary

### Part I: Funding

**Total 2014-15 Student Success and Support Program Allocation** \$ **2,810,285**

Did your college move Credit SSSP funds to Non-Credit? If yes, how much? \$ -

**Total SSSP funds Available for Planned Expenditures** \$ **2,810,285**

### Total 2014-15 Planned Expenditures in the Student Success and Support Program:

Student Success and Support Program Allocation (Part II: Planned Expenditures) \$ **2,810,285**

District Match (Part III: Planned District Match) \$ **6,230,186**

2:1 Calculated required district match for credit: \$ 5,620,570

**Total Planned Expenditures in the SSSP** \$ **9,040,471**

**Balance 2014-15 Student Success and Support Program Allocation:** \$ -

The required District Match was met: **Yes**

## Certification

The undersigned certify that the the SSSP allocation will be expended in accordance with the provisions outlined in title 5, sections 51020-25 and in accordance with the objectives and activities identified in the college's Student Success and Support Program Plan per title 5, section 55510.

<b>Stacey Cook, Vice President, Student Services</b> College Credit SSSP Coordinator (Typed name and signature)	<a href="mailto:cookstacey@fhda.edu">cookstacey@fhda.edu</a> Email address	(408) 864-8330 Phone Number	 Date
<b>Stacey Cook, Vice President, Student Services</b> SSSP Supervising Administrator or CSSO (Typed name and signature)	<a href="mailto:cookstacey@fhda.edu">cookstacey@fhda.edu</a> Email address	(408) 864-8330 Phone Number	 Date
<b>Kevin McElroy, Vice Chancellor Business Services</b> District Business Manager (Typed name and signature)	<a href="mailto:mcelroykevin@fhda.edu">mcelroykevin@fhda.edu</a> Email address	(650) 949-6201 Phone Number	 Date
<b>Brian Murphy, President De Anza College</b> College President (Typed name and signature)	<a href="mailto:murphybrian@fhda.edu">murphybrian@fhda.edu</a> Email address	(408) 864-8706 Phone Number	 Date
<b>Linda Thor, Chancellor Foothill-De Anza Community College District</b> District Chancellor (Typed name and signature)	<a href="mailto:thorlinda@fhda.edu">thorlinda@fhda.edu</a> Email address	(650) 949-6100 Phone Number	 Date